

KRON TEKNOLOJİ A.Ş.
ACTIVITY REPORT
01 JANUARY – 31 MARCH 2026



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1. Company Profile

Kron Technologies is a global cybersecurity company specializing in identity and data security solutions for enterprises, financial institutions, public sector organizations, and telecommunications operators operating in increasingly complex and high-risk digital environments.

Founded in Istanbul in 2007, the company has grown over 19 years from a domestic software provider into an internationally recognized cybersecurity firm, with a presence spanning 35 countries across 6 continents. Kron's roots lie in the telecommunications sector, where the company built its early reputation delivering operational efficiency and network management solutions to some of the region's largest operators – an experience that continues to inform

It's deep understanding of large-scale, mission-critical infrastructure. Building on this foundation, Kron expanded its focus to cybersecurity, developing KronPAM, its flagship Privileged Access Management platform, which addresses one of the most critical challenges in enterprise security: governing and controlling privileged access to sensitive systems, infrastructure, and data. KronPAM has earned recognition from Gartner, Forrester, and KuppingerCole as among the world's leading PAM solutions.

Operating through its main offices in Istanbul, Ankara, and İzmir – as well as its wholly owned North American subsidiary, Kron Technologies US, based in New Jersey – the company employs staff across 8 countries and delivers its solutions to more than 400 customers globally through a growing network of direct sales, channel partners, and regional distributors. Three dedicated R&D centers in Turkey drive the company's continuous investment in product innovation, with a particular focus on the integration of artificial intelligence into next-generation security capabilities.

Listed on Borsa İstanbul (BIST: KRONT) since 2011, Kron Technologies is built upon a highly skilled engineering organization that operates within a collaborative, non-hierarchical structure – one that values technical excellence, agility, and a deep commitment to understanding and serving customer needs. As demand for advanced access and data security solutions continues to accelerate globally, Kron Technologies remains focused on expanding its international footprint, strengthening its partner ecosystem, and delivering the security technologies that enterprises worldwide will depend upon in the years ahead.

2. Capital and Shareholding Structure

Kron's paid-in capital is TL 171,222,156 and consists of 171,222,156 shares with a nominal value of TL 1.

As of March 31, 2026, the company's shareholder and capital structure are as follows:

Shareholder	Share Group	Number of Shares	Share (%)
Lütfi Yenel	B	30,164,336	17.6
Zeynep Yenel Onursal	A/B	22,258,888	13.0
Free Float	B	118,798,932	69.4
Total		171,222,156	100.0

The company's issued capital of TL 171,222,156 has been fully paid in without collusion. The capital consists of 17,122,224 Class A registered shares and 154,099,932 Class B bearer shares. Each share carries one voting right.

The Board of Directors comprises six (6) members, three (3) of whom are elected from candidates nominated by Class A shareholders, two (2) are independent directors appointed in accordance with capital markets regulations, and one (1) is elected by shareholders at the General Assembly.

Subsidiaries

Company Name	Headquarter	Equity Stake (%)
Kron Technologies US	New Jersey – US	100.0

3. Board of Directors and Committees

The Chairman and members of the Board of Directors are vested with the powers set forth in the relevant articles of the Turkish Commercial Code and Articles 10 and 11 of the Company's Articles of Association. Our Board of Directors consists of 6 members, and their term of office is 3 years. The members of the Audit Committee are vested with the powers set forth in Article 25 of the Communiqué (II-17.1) of the Capital Markets Board and Communiqué Series: X No: 22, and the provisions of the relevant legislation of the Capital Markets Board.

Name	Role	Term
Lütfi Yenel	Chairman	Until April 16, 2027
Ayşe Yenel	Vice Chairperson, Chair of Executive Committee, Co-CEO	Until April 16, 2027
Zeynep Yenel Onursal	Board Member, Vice Chair of Executive Committee, Co-CEO	Until April 16, 2027
Emre Yavuz Baran	Board Member	Until April 16, 2027
Zeynep Tokman Cesur	Independent Board Member	Until April 16, 2027
Yavuz Suat Bengür	Independent Board Member	Until April 16, 2027

Lütfi Yenel – Chairman

Lutfi Yenel, one of the founding partners of Kron, serves as the Chairman of the Board of Kron. Previously, Yenel was Alcatel-Lucent Türkiye's Chairman and CEO and Alcatel-Lucent International's Vice President responsible for Türkiye, Commonwealth Independent States (CIS) countries and Middle East regions. He joined Alcatel in 1995, and left Alcatel before Kron was founded.

Prior to Alcatel, he served as Chairman and CEO of Vestel and a member of the Board of Directors of Sansui /Japan. Previously, Lutfi Yenel was Sabanci Holding's and Türkiye Industrialists and Businessmen's Association's (TUSIAD) Executive Board member, International Investors Association (YASED)'s Board member, Türkiye Quality Association (KALDER) Vice President and member of the International Chamber of Commerce (ICC) Electronic Commerce and Telecom Committee. He is also actively serving as a Board Member of TÜBİSAD. Lutfi Yenel holds master's degrees in electronic engineering and business administration.

Ayşe Yenel – Vice-Chairperson & Co-CEO

Ayşe Yenel earned a Bachelor of Science Degree in Industrial Engineering from Lehigh University. She started her career at JP Morgan Chase in the United States back in 1999. After holding various positions in Credit Analytics and Strategy Management she left JP Morgan as Vice President of Credit Cards Business to move to Türkiye.

In 2004 Ayşe joined HSBC Türkiye to form the Retail Credit Analytics team. She worked under the Risk Function in several roles for 10 years including Chief Risk Officer for the Retail Bank. She moved to Retail Banking as Chief Operating Officer in 2014. Ayşe was appointed as Assistant General Manager of HSBC Türkiye responsible from Wealth and Personal Banking in 2017. Additionally, Ayşe served as Vice Chairperson of HSBC Portföy Yönetimi A.Ş.

Ayşe joined Kron Technologies in 2023 and currently serves as Co-CEO and Vice Chairperson of the Board.

Zeynep Yenel Onursal – Board Member & Co-CEO

Zeynep Yenel Onursal is a graduate of the Wharton School of the University of Pennsylvania with a degree in Finance. She began her career in 2007 in investment banking at Goldman Sachs' New York office. Between 2010 and 2016, she served as Vice President in various departments, including financing and loans, mergers and acquisitions, and private equity funds at the Goldman Sachs London office.

From 2016 to 2023, she assumed the role of Goldman Sachs Turkey Country Head and Managing Director.

In 2023, she left Goldman Sachs and joined Kron Teknoloji. She serves as a Member of the Board of Directors and Vice Chair of the Executive Board at Kron Teknoloji A.Ş., and as of December 20, 2024, she is the Co-CEO of the Company alongside Ayşe Yenel. In addition to these roles, she serves as a Member of the Board of Directors for the American Turkish Society (ATS), Ak Portföy, and TÜSİAD. Furthermore, she served as a Member of the Board of Directors at Ak Yatırım A.Ş. between 2023 and 2026.

Emre Yavuz Baran – Board Member

Emre Baran is an entrepreneur and software executive with over 20 years of experience in software products. He is the co-founder and CEO of Cerbos, a company that provides authorization services for software applications.

In the mid-2000s, Emre Baran co-founded and served as the CTO of Yonja.com, Türkiye's largest social network at the time. After earning his MBA, he joined Google as a Senior Product Manager, where he developed and launched multiple products that generated \$1 billion in revenue for Google's advertising portfolio.

Following his tenure at Google, Baran co-founded Qubit alongside three former colleagues. During his 10-year tenure as CTO and board director, he led product development and technologies across various stages of the company's growth.

He also serves as an Expert-in-Residence at Seedcamp, one of Europe's leading seed-stage investors. Baran holds bachelor's degrees in economics and computer science from the University of Pennsylvania and an MBA from INSEAD.

Yavuz Suat Bengür – Independent Board Member

Yavuz Suat Bengür graduated from Middle East Technical University, Department of Electrical Engineering, Communication-Microwave group in 1981, and started to work as an R&D engineer at ASELSAN in the same year. Mr. Bengür completed his master's degree in Electrical and Electronics Engineering at Middle East Technical University in 1985.

He took multiple roles at ASELSAN between 1992-2017 respectively as Communications Electronic Warfare System Engineering Manager, Defense Programs Business Development Manager, Naval Combat Systems Program Director, Naval Systems Program Director, founding President of Transportation, Security, Traffic/Automation and Energy (UGES) Sector Presidency, and Deputy General Manager.

During the period of October 2017-July 2018, Mr. Bengür assumed duties as ASELSAN's Board of Directors Consultant and Deputy Chairman of the Board of Directors of the "ASELSAN Middle East-AME" company in Jordan. He retired from ASELSAN in July 2018. Then he served on the Board of Directors of the Turkish Electronics Industrialists Association (TESID) in the 2016-2018 period. Between 2019 and 2023, he served as a part-time lecturer at the Faculty of Engineering, Çankaya University. Mr. Bengür still works as the General Secretary of TESID. He is married and has two children.

Zeynep Tokman Cesur – Independent Board Member

Zeynep Tokman Cesur is a graduate of the Department of Sociology and International Relations at Middle East Technical University (ODTU). She completed her MBA at Purdue University.

Her career began in 2000 at Hewlett Packard, where she undertook various roles in the marketing and human resources departments. Cesur has also held high-level marketing positions at companies such as Sabancı Holding, Microsoft, Adobe, PayCore, and Dassault Systems.

She has also engaged in voluntary work for YenidenBiz, a social responsibility platform aimed at increasing women's participation in the workforce.

Audit Committee

Name	Role	Independence
Yavuz Suat Bengür	Committee Chairperson	Independent
Zeynep Tokman Cesur	Member	Independent

The Audit Committee takes all necessary measures to ensure that all internal and independent external audits are conducted sufficiently and transparently, and fulfil the duties assigned by the Capital Markets Legislation. The working principles of the committee have been determined in accordance with the CMB Corporate Governance Principles and disclosed on the company's website. The committee consists of two independent board members. In 1Q 2026, the committee met three times and fulfilled its duties as specified in the regulations defining its tasks and working principles.

Corporate Governance Committee

Name	Role	Independence
Yavuz Suat Bengür	Committee Chairperson	Independent
Lütfi Yenal	Member	Not Independent
Onur Çelik	Member	Not Independent

The Corporate Governance Committee is responsible for monitoring compliance with the Corporate Governance Principles, investigating how well these principles are implemented within the company, identifying reasons for non-implementation, and determining any issues and conflicts of interest arising from partial implementation. The committee also fulfils the duties of the Nomination and Remuneration Committees. Its duties and working principles have been determined by the Board of Directors, documented, and disclosed to the public. In 1Q 2026, the committee met three times and provided a notification to the Board. It consists of two non-executive board members and the head of the investor relations unit, with Yavuz Suat Bengür serving as the chairman, who holds independent status.

Committee for Early Detection and Management of Risks

Name	Role	Independent
Zeynep Tokman Cesur	Committee Chairperson	Independent
Lütfi Yenel	Member	Not Independent

The Committee for Early Detection of Risks advises the Board of Directors on matters that could impact the company's operations. These matters include identifying, defining, prioritizing, monitoring, and reviewing risks and opportunities in strategic, financial, or operational areas; calculating their impact and probability; managing these risks and opportunities in line with the company's risk profile and appetite; and reporting and considering them in decision making mechanisms. The committee was established by the board and met once in 1Q 2026, reviewing the company's risk management system and presenting its report to the board. The committee chairman is an independent board member and consists of two non-executive members.

4. Executive Committee

Pursuant to the authority granted under Article 367 of the Turkish Commercial Code and Article 11 of the Articles of Association, the Board established an Executive Committee on February 21, 2024, to handle matters outside the exclusive remit of the Board and General Assembly. The structure and duties are defined in the company's internal directive.

- **Chairperson of the Executive Committee:** Ayşe Yenel, Vice-Chairperson
- **Vice-Chairperson of the Executive Committee:** Zeynep Yenel Onursal, Board Member
- **Executive Committee Member:** Mehmet Ilgaz - Deputy General Manager, Product
- **Executive Committee Member:** Fuat Altıođlu - Deputy General Manager, Finance
- **Executive Committee Member:** Serdal Yıldız - Deputy General Manager, Technology

Fuat Altıođlu – CFO, Deputy General Manager Responsible for Finance

Fuat Altıođlu received his bachelor's degree in Business Administration from New Hampshire College and earned his MBA in Finance from Southern New Hampshire University in 1999. Starting in 1999, he held various domestic and international finance positions at Gantek Teknoloji for 11 years. In 2011, he joined the Kron as Finance Director. Since 2012, he has been serving as Deputy General Manager Responsible for Finance (CFO).

Mehmet Ilgaz – CPO, Deputy General Manager Responsible for Products

Mehmet Ilgaz completed his undergraduate studies in Electrical and Electronics Engineering at Bođaziçi University. He earned his first master's degree in Business Administration (MBA) from Bilgi University and his second in Project Management from The George Washington University - School of Business. He began his professional career as a Network Expert at Biltam and continued as Network Backbone Manager at Sabancı Telekom, Backbone Network Unit Manager at Borusan Telekom, and Network & Device Director at TTNNet. Before joining Kron, he served as CTO at Millenicom from 2016 to 2022.

Serdal Yıldız – CTO, Deputy General Manager Responsible for Technology

Born in 1984 in Elazığ, Serdal Yıldız holds a BSc in Computer Engineering from Ege University. He began his career at Filika Bilişim and continued in the software division of Yurtiçi Kargo. Since joining Kron in 2011, he has held several key roles, including Director of Software Development (2016). He has been serving as Deputy General Manager responsible for Technology since 2024.

5. Number of Employees

As of March 31, 2026, the Group – comprising Kron Technologies. and its wholly-owned subsidiary, Kron Technologies US – had 171 employees. (December 31, 2025: 165)

6. Remuneration to Senior Management

Excluding compensation payments provided under salaries and similar benefits to the Chairman, Board Members, and all senior executives, including the General Manager(s), the total amount of salaries and other short-term benefits as of March 31, 2026 is TL 5.776.402. (March 31, 2025: TL 4.088.900)

7. Material Developments During the Reporting Period

January 5, Sibel Yılmaz was appointed as fractional CMO

Kron Teknoloji appointed Sibel Yılmaz as Deputy General Manager responsible for Marketing (Fractional CMO) to further develop its marketing capabilities.

March 9, Published Year End 2025 Financial Results

The Financial Report, Annual Report, Investor Presentation and other periodic reports for the Year End 2025 have been publicly released.

March 16 – Report on the Utilization of Funds Obtained from the Rights Issue Published

This report was prepared by the Audit Committee and includes evaluations regarding whether the funds obtained from the capital increase were utilized in accordance with the purposes stated in the fund utilization report approved by the Company's Board of Directors with its resolution dated December 11, 2024 and numbered 19.

8. Material Developments After the Reporting Period

April 15, The Annual Ordinary General Assembly Meeting was held.

The 2025 Annual Ordinary General Assembly Meeting was held and the relevant documents were disclosed on the Public Disclosure Platform (KAP).

April 17, Appointment of the Independent Audit Firm

The appointment of Kavram Independent Audit and Consulting Inc. as the independent audit firm of our Company for a term of one year for the 2026 fiscal period, as resolved at the 2025 Ordinary General Assembly Meeting dated April 15, 2026, was registered by the Istanbul Trade Registry Directorate on April 17, 2026.

April 26, Kron Teknoloji has earned a place on the 2026 "Best Workplaces" list based on the employee experience score it achieved as part of the Great Place to Work® evaluation process.

This significant achievement has once again reaffirmed Kron Teknoloji's employee-centric corporate culture and its sustainable, high-quality employee experience approach.

9. Key Financial Highlight

TL	31 March 2026	31 December 2025	Change %
Cash, Cash Equivalents	124,400,695	133,759,478	-7,0%
Long-Term Financial Investments	6,480,996	6,694,327	-3,2%
Trade Receivables	224,366,623	279,056,181	-19,6%
Inventory	4,791,966	4,370,324	9,6%
Tangible Assets	11,919,078	12,707,731	-6,2%
Intangible Assets	835,699,404	782,302,521	6,8%
Deferred Tax Assets	4,921,494	19,945,346	-75,3%
Total Assets	1,314,788,616	1,301,366,736	1,0%
Short-Term Financial Liabilities	72,442,878	63,499,875	14,1%
Trade Payables	15,131,724	12,990,648	16,5%
Total Liabilities	489,999,031	487,020,826	0,6%
Total Equity	824,789,585	814,345,910	1,3%
Total Equity + Liabilities	1,314,788,616	1,301,366,736	1,0%

TL	31 March 2026	31 March 2025	Change %
Net Sales	137,278,270	121,928,620	13,0%
Cost of Sales	(12,079,912)	(9,044,420)	34,0%
Gross Profit	125,198,358	112,884,200	11,0%
Gross Profit Margin	91,0%	93,0%	
Operating Expenses	(91,875,167)	(90,480,828)	2,0%
G&A Expenses	(12,448,099)	(15,629,423)	-20,0%
Marketing Expenses	(41,271,073)	(46,004,109)	-10,0%
R&D Expenses	(38,155,995)	(28,847,296)	32,0%
Other Operating Income/Expense (Net)	13,043,469	21,619,071	-40,0%
Operating Profit	46,366,660	44,022,443	5,0%
Amortisation	25,766,034	17,640,337	46,0%
EBITDA	72,132,694	61,662,780	17,0%
EBITDA Margin	53,0%	51,0%	
Financial Income/Expense (Net)	(1,655,012)	(2,354,844)	-30,0%
Monetary Gain / (Loss)	(29,797,136)	(19,383,816)	54,0%
Profit Before Taxes	18,197,692	24,109,787	-25,0%
Tax Income / (Expense)	(14,973,299)	(3,624,196)	313,0%
Net Profit / (Loss)	3,224,393	20,485,591	-84,0%
Net Profit Margin	2,0%	17,0%	

*All figures include IAS29 inflation accounting (TMS 29) impact

10. Corporate Directory

Company Name

Kron Teknoloji Anonim Şirketi

Head Office

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Kron Technologies US (Ironsphere Inc.)

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Trade Registry Number (Kron Teknoloji A.Ş.)

547587

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Stok Exchange

Borsa İstanbul A.Ş

Listing Date

27 May 2011

Ticker Symbol

KRONT